



POWERING CLEVELAND'S FUTURE

2015-2016 BI-ANNUAL REPORT

MISSION STATEMENT

CLEVELAND PUBLIC POWER
IS COMMITTED TO PROVIDING
RELIABLE AND AFFORDABLE
ENERGY AND ENERGY SERVICES TO
THE RESIDENTS AND BUSINESSES
OF THE CITY OF CLEVELAND.

TABLE OF CONTENTS



A MESSAGE FROM THE MAYOR

Citizens,

Cleveland Public Power (CPP) remains an industry leader by providing excellent customer care, quality service delivery and state-of-the-art technology.

CPP's work has led developers to seek out its service as they construct new buildings throughout the city. This was the case with the development of Upper Chester, a mix of residential, hotel and retail space in the Uptown neighborhood. Similarly, CPP assisted with the renovation of the former Temple-Tifereth-Israel on East 105th

Street. In both cases, the utility stepped in, delivered quality service and efficiently met its deadline.

The Streetlight Pilot Program will allow CPP to develop a plan to reduce the cost of lighting city streets, and at the same time increase the sense of security in our neighborhoods. This technology will allow the utility to become more proactive when addressing outages while reducing time spent on repairs. New technology is central to advancing CPP's customer service.



THESE ARE A FEW **ACCOMPLISHMENTS OVER THE** LAST YEAR THAT HELP CPP MAINTAIN ITS PLACE AT THE FOREFRONT OF INNOVATION, BETTER SERVE OUR RESIDENTS AND POSITION OUR CITY FOR **FUTURE GROWTH.**



MAYOR FRANK G. JACKSON – CITY OF CLEVELAND

OUR LEADERS

CITY COUNCIL

Cleveland Public Power (CPP) has a vision of being a leader in the electric utility industry through the use of technology and innovation. The recent conclusion of the LED Streetlight Pilot Program is a prime example of technology and innovation coming together to increase safety for the residents of the City of Cleveland.

The leadership of Cleveland City Council's Public Utilities Committee commends the work the utility has done and looks forward to seeing it implemented on a wider scale.

Additionally we are pleased by the partnerships CPP has forged throughout Cleveland's development community and the role they continue to play in the city's renaissance.

The dedication the leadership and staff have shown in working under tight deadlines and adverse conditions is a testament to our commitment to the continued growth of Cleveland Public Power.

The leadership of Cleveland City Council looks forward to continuing to work with CPP and aid in its growth for many years to come.

DIRECTOR AND COMMISSIONER

Cleveland Public Power is pleased to be a partner in the revitalization of the City of Cleveland. From restoration and repurposing to new construction, we are proud of the projects that have added a surge of energy into our communities.

From the east bank of the Flats and extending out to the east and west sides of Cleveland, CPP has shown not only a commitment to Cleveland, but to providing great customer service and utilizing technology to improve the quality of life for our residents.

On the Flats projects, we not only utilized technological advancements by installing LED streetlights throughout, but we are powering the revitalization of an entire neighborhood – an area to work, dine and play. The latest additions to this area include Alley Cat restaurant, Flip Side Burgers, FWD Night Club and the East Bank Apartments.

The energy continues as we travel east with construction of the first new police station in more than a decade. The new Third District Police Station is home to the Communications Center for the Department of Safety as well as meeting space for community organizations.

Further up the road about two miles is the Upper Chester project which injects a spark of activity into the western edge of Cleveland's Uptown neighborhood. This project includes a new hotel, residential housing and retail space.

As CPP continues to look for ways to provide more efficient service, the completion of the LED Streetlight Project will serve as the cornerstone of our efforts toward increased efficiency. We have concluded that LED lighting will withstand Cleveland's weather and the implementation of LED lighting coupled with Adaptive Controls will create a proactive versus reactive workforce in street lighting.

We look forward to maintaining our role in the growth of Cleveland and increasing our levels of efficiency for years to come.



KEVIN J. KELLEY Council President



TERRELL PRUITT Councilman



SHARON DUMAS Interim Director



IVAN L. HENDERSON Commissioner

LED STREETLIGHTS WILL PROVIDE SAFE, EFFICIENT LIGHTING

For two years, Cleveland Public Power tested more than 1,000 Light Emitting Diode (LED) streetlights from 15 different manufacturers. As a result, we concluded that LED technology is superior to our existing High Intensity Discharge (HID) technology, also known as legacy lighting.

During the two year testing period, only six of the 1,000 units failed. The failures were consistent with two of the manufacturers and comparable in their malfunctions. Weather was not a factor for these units. Not only were they able to generate sufficient heat to melt snow, they were also designed to expel internal heat and could operate in ambient temperatures of -40C to +50C. The success rate was 95.5%.

In addition to testing LED streetlights, we tested Adaptive Controls and found that this technology was valuable in the context of our goal - to become more efficient, effective and proactive with streetlight matters. All streetlight controller systems are not created equal. Some manufacturers have designed units that communicate directly to a gateway which hosts smaller groups of streetlights.

This requires lots of gateways citywide, which would increase the cost of the project and the possibility of failures and malfunctions. The testing phase taught us that we would prefer less communication points between the actual streetlight controller and the Central Management System (CMS). The CMS is where we access the real-time data/activity of the individual streetlight.

The real-time data provided by Adaptive Controls will allow for proactive response to streetlight outages and the scheduling of preventive maintenance. Additionally, cameras and WIFI can be added to these controls resulting in a higher level of safety and increased access to technology for residents and visitors to the city.

Formal polling of the community was not part of the project, but residents have given high marks for the improved visibility which creates a safer environment for pedestrians and motorists.



GROWTH CONTINUES ON THE EAST BANK OF THE FLATS



Cleveland Public Power continues to illuminate the East Bank of the Flats with the addition of each new business. This year the utility added an additional 10 mw of power as the Alley Cat Restaurant, Flip Side Burger, FWD Night Club and East Bank Apartments came on line.

Providing a safe and inviting place for residents to live, work and play is at the core of the City of Cleveland's mission, and CPP is proud to partner by providing safe, reliable electricity.

THIS PROJECT NOT ONLY REPRESENTS PUBLIC-PRIVATE PARTNERSHIPS BUT ALSO SHOWCASES CORPORATE CLEVELAND'S COMMITMENT TO THE CITY.

Since its inception, CPP has played a key role in the revitalization of this growing mixed use area. The Flats East Bank development is the largest public-private investment in the City's history and includes:

- Generous riverfront access and visibility, with the public park space as the neighborhoods' focus, and a 1,200 foot public boardwalk
- Significant environmental features, including landscaped roof gardens, extensive pedestrian and bike paths, and use of recycled infrastructure materials
- Connectivity with the Warehouse District, the remainder of downtown, and the future Canal Basin Park

RESTORING AN ARCHITECTURAL GEM: THE MILTON AND TAMAR MALTZ PERFORMING ARTS CENTER

Cleveland Public Power is always ready and willing to take on the responsibility of providing electrical service to new customers. In 2015, CPP became a dynamic part of the newly acquired Temple Tifereth-Israel as it transitioned into the Maltz Performing Arts Center. CPP feltparticularly honored because this project of

repurposing a structure gave us another opportunity to preserve the character and beauty of our community. CPP is responsible for providing 1.5 mw of power to the new facility.

P seat concert hall was being ut
to showcase CWRU's mu
prov
For

CLEVELAND PUBLIC POWER IS RESPONSIBLE FOR PROVIDING 1.5 MW OF POWER TO THE MALTZ PERFORMING ARTS CENTER.

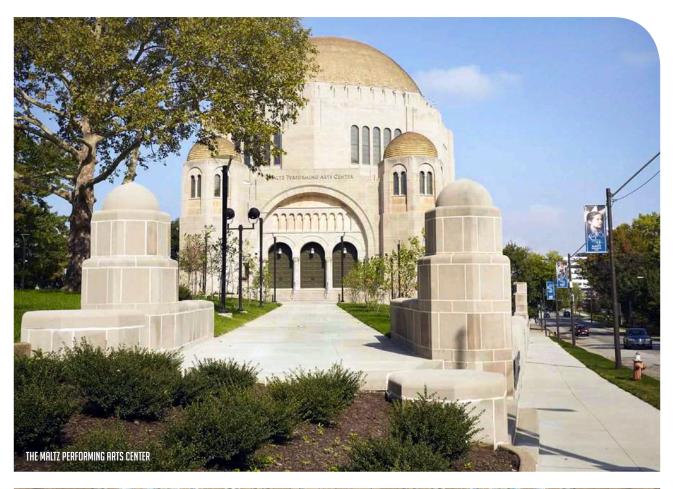
Temple Tifereth-Israel was a historic 1920's-era synagogue located in the University Circle area, which is now referred to as Cleveland's trendy Uptown neighborhood. With the goal of repurposing a historic gem without affecting the integrity of the original architecture, Case Western Reserve University stepped in to save the 145,000 square foot Temple as it underwent extreme renovation on a very aggressive schedule.

Not only did the University maintain the majesty of the building, it also agreed to provide the congregation access to its beloved facility for major religious observances and life-cycle events. Meanwhile, throughout the rest of the year, the 1,200 seat concert hall was being utilized by the university to showcase CWRU's music department and

provide a home to Think Forum, the University's illustrious lecture series. CWRU has renamed the sanctuary Silver Hall.

> Silver Hall debuted to a sold out crowd on September 27, 2015 with the "Violins of

Hope" concert. This concert was simulcast live on WVIZ/PBS and WCLV 104.9 FM and live-streamed on ideastream.org. Since its launch in 2015, the intention of the University has been to host signature cultural programs that engage the larger Cleveland community.





THE POWER BEHIND CLEVELAND'S SAFETY FORCES

Cleveland Public Power was pleased to partner with the City in providing power for the new Third District Police Station and Communications Center in the City's Midtown Corridor. The new station is the first to be built in Cleveland since 1974. This three-story facility is energy-efficient and designed to be a part of the community.

The top floor of the building houses the Communications Center, which provides space for representatives from all five police districts. This aligns with the City's goal of more efficient delivery of services.

The District command staff, detectives, and the Downtown Services Unit make their home on the second floor of the new space, while the first floor is designed with community engagement in mind, including meeting space for area organizations. The 'community feel' continues with the addition of local artwork.



CPP IS THE LARGEST MUNICIPAL ELECTRIC SERVICE PROVIDER IN OHIO WITH OVER 100 YEARS OF RELIABLE SERVICE.



FINANCIAL STATEMENTS

The following tables are from Cleveland Public Power's (CPP) financial statements for the years that ended December 31, 2015 and December 31, 2016. Statement of Cash Flows show the exchange of money between the division and others, including customers and suppliers. The statements also outline the state of the division's overall net assets. To view the entire financial reports, visit www. auditor.state.oh.us. To view the 2015-2016 bi-annual report online and learn more about the division, please visit www.CPP.org.

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

2015 and 2016

(In	0 lb	00	129 /	યાં જ ૧
	5111	3 a	1115	421

		2016	20
PERATING REVENUES			
Charges for services	\$	192,967	192,86
	TOTAL OPERATING REVENUES	192,967	192,86
PERATING EXPENSES			
Purchased power		124,909	123,79
Operations		24,979	24,63
Maintenance		16,703	17,71
Depreciation		18,319	18,51
	TOTAL OPERATING EXPENSES	184,910	184,66
	OPERATING INCOME (LOSS)	8,057	8,20
ON-OPERATING REVENUE (EXPEN	ISE)		
Investment income		246	7
Interest expense		(10,004)	(10,46
Amortization of bond premiums and di	scounts	324	47
Amortization of bond premiums and di Gain (loss) on disposal of assets	scounts	324 (1,260)	
·	scounts		(2,55
Gain (loss) on disposal of assets Other	ERATING REVENUE (EXPENSE), NET	(1,260)	(2,55 3,15
Gain (loss) on disposal of assets Other TOTAL NON-OP		(1,260)	(2,55 3,15 (9,30)
Gain (loss) on disposal of assets Other TOTAL NON-OP	ERATING REVENUE (EXPENSE), NET EASE (DECREASE) IN NET POSITION	(1,260) 3,124 (7,570)	(2,55 3,15 (9,30) (1,10)

STATEMENT OF NET POSITION

2015 and 2016

(In thousands)

		2016	
APITAL ASSETS			
Land	\$	5,568	5,
Land Improvements		293	
Utility Plant		525,136	518,
Buildings, structures and improvements		22,158	83,
Furniture, fixtures, equipment and vehicles		83,994	169,
		637,149	629,
Less: accumulated depeciation	_	(375,830)	(358,
	_	261,319	271,
Construction in progress	_	92,250	82,
CAPITAL ASSETS, NET		353,569	353
ESTRICTED ASSETS			
Cash and cash equivalents		18,037	21,
Accrued interest receivable		5	
TOTAL RESTRICTED ASSETS		18,042	21,
URRENT ASSETS			
Cash and cash equivalents		49,634	57,
Restricted cash and cash equivalents		590	2,
ECEIVABLES:			
Accounts receivable- net of allowance for doubtful accounts of \$10,154,00 in 2015; and \$5,834,000 in 2016		10,956	9,
Recoverable costs of purchased power		3,989	1,
Unbilled revenue		2,616	2,
Due from other City of Cleveland departments, divisions or funds		2,509	2,
Materials and supplies - at average cost		8,849	8,
Prepaid expenses		233	
TOTAL CURRENT ASSETS	_	79,376	84,
EFERRED OUTFLOWS OF RESOURCES			
Unamortized loss on debt refunding		14,122	15,
Pension		9,080	3,
	_	23,202	18,
OTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	\$	474,189	478,

STATEMENT OF NET POSITION

2015 and 2016

(In thousands)

		(***	thousan
ET POSITION, LIABILITIES AND			
EFERRED INFLOWS OF RESOURCES			
		2016	20
ET POSITION			
Net investment in capital assets	\$	167,356	165,50
Restricted for capital projects	Ą	484	4
Restricted for debt service		3,038	3,0:
Unrestricted		26,886	28,2
TOTAL NET POSITION	-	197,764	197,2
IABILITIES	-	197,704	137,2
ONG-TERM OBLIGATIONS- excluding amounts due within one ye	N 2 W 0		
	ai.		
Revenue bonds		206,399	215,0
Accreted interest payable		16,080	13,8
Accrued wages and benefits		413	4
Other		2,432	3,1
Net pension liability		23,597	16,3
TOTAL LONG -TERM OBLIGATIONS		248,921	248,8
URRENT LIABILITIES			
Current portion of long-term debt, due within one year		8,785	8,0
Accounts payable		11,798	10,0
Current payable from restricted assets		590	2,0
Due to other City of Cleveland departments, divisions or funds		709	1,0
Accrued Interest payable		998	1,2
Current portion of accrued wages and benefits		2,384	2,4
Other accrued expenses		585	3,3
Customer deposits and other liabilities		1,092	1,0
TOTAL CURRENT LIABILITIES		26,941	29,2
TOTAL LIABILITIES		275,862	278,1
EFERRED INFLOWS OF RESOURCES			
Excess purchased power costs		0	2,6
Pension Pension		563	31
	-		
TOTAL DEFERRED INFLOWS OF RESOURCES		563	2,9
TOTAL NET POSITION, LIABILITIES AND DEFERRED INFLOWS OF RESOURCES	\$	474,189	478,3

STATEMENTS OF CASH FLOWS

2015 and 2016

(II					

			ciiousaiic
ACULEI ONG EDOM ODED ATING ACTIVITIES		2016	20
ASH FLOWS FROM OPERATING ACTIVITIES			
Cash received from customers	\$	191,466	195,53
Cash payments to suppliers for goods or services		(18,690)	(19,287
Cash payments to employees for services		(23,000)	(20,495
Cash payments for purchased power		(125,755)	(117,233
Electric escise tax payments to agency fund and other	_	(5,365)	(5,408
NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES		18,656	33,11
ASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES			
Electric Deregulation tax receipts		2,999	3,06
NET CASH PROVIDED BY (USED FOR) NONCAPITAL FINANCING ACTIVITIES		2,999	3,06
ASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Proceeds from sale of revenue bonds		46,238	
Acquisition and construction of capital assets		(17,265)	(17,29
Principal paid on long-term debt		(8,055)	(7,50
Interest paid on long-term debt		(9,859)	(10,41
Cash paid to escrow agent for refunding		(45,650)	
NET CASH PROVIDED BY (USED FOR) CAPITAL AND RELATED FINANCING ACTIVITIES		(34,591)	(35,20
ASH FLOWS FROM INVESTING ACTIVITIES			
Interest received on investments		261	7
NET CASH PROVIDED BY (USED FOR) INVESTING ACTIVITIES		261	7
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		(12,675)	1,04
ASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	_	80,936	79,88
ASH AND CASH EQUIVALENTS, END OF YEAR	\$	68,261	80,93

STATEMENTS OF CASH FLOWS

2015 and 2016

(In thousands)

RECONCILIATION OF OPERATING INCOME (LOSS NET CASH PROVIDED BY (USED FOR) OPERATING		/ITIES	
		2016	2015
OPERATING INCOME (LOSS)	\$	8,057	8,200
ADJUSTMENTS			
Depreciation		18,319	18,511
(INCREASE) DECREASE IN ASSETS:			
Accounts receivable, net		(1,765)	(3,192)
Unbilled revenue		(40)	63
Recoverable costs of purchased power		(2,291)	7,936
Due from other City of Cleveland departments, divisions or funds		341	203
Materials and supplies, net		(441)	408
Deferred outflows of resources related to pensions		48	(964)
(INCREASE) DECREASE IN LIABILITIES:			
Accounts payable		1,784	353
Due to other City of Cleveland departments, divisions or funds		(390)	(4,115
Accrued wages and benefits		(50)	(161
Other accrued expenses		(2,807)	2,952
Customer deposits and other liabilites		52	(97
Other long-term liabilities		(714)	(309
Net pension liability		7,200	343
Deferred inflows of resources from excess purchased power costs		(2,679)	2,679
Deferred inflows of resources related to pensions		263	300
TOTAL ADJUSTMENTS	_	10,599	24,910
NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES	\$ =	18,656	33,110



